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                    In the United States District Court
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              In and for the Northern District of California
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                                        Civ. No. C 07-2985 EMC
   DEBRA RODRIGUEZ,
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              Plaintiff,
                                        COMPLAINT FOR DAMAGES--
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     -77-
                                        VIOLATION OF TITLE VII
                                        (SEX DISCRIMINATION AND
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                                        RETALIATION);
                                        VIOLATION OF THE ADEA
   HILTI, INC.,
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                                        (AGE DISCRIMINATION);
              Defendant.
                                        VIOLATION OF CALIFORNIA
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                                        FAIR EMPLOYMENT AND
                                        HOUSING ACT (SEX
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                                        DISCRIMINATION, AGE
                                        DISCRIMINATION, AND
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                                        RETALIATION)
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                                        DEMAND FOR JURY TRIAL
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         Plaintiff Debra Rodriguez alleges as follows:
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                    JURISDICTION, VENUE, AND PARTIES
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         1.
            This Court has original jurisdiction of the First
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   Cause of Action herein, which is brought under Title VII of
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   the 1964 Civil Rights Act, and specifically under 42 U.S.C.
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   Sections 2000e-2, 2000E-3, and 2000e-5. The Court has
   original jurisdiction of this action under 28 U.S.C. Section
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   1331 and 28 U.S.C. Section 1343.
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         2. This Court has original jurisdiction of the Second
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   Cause of Action, which is brought for violation of the Age
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Complaint-Debra Rodriguez v. Hilti, Inc.

- Discrimination in Employment Act, 29 U.S.C. Sections 623 et seq. The Court has original jurisdiction of this cause of action under 29 U.S.C. Section 626 and 28 U.S.C. Section 1331.
- 3. This Court has supplemental, pendent, and ancillary jurisdiction over the Third Cause of Action (violation of the California Fair Employment and Housing Act provisions related to sex discrimination, age discrimination, and retaliation), which is a state law claim.
- 4. The unlawful actions of defendant Hilti, Inc., (hereinafter "Hilti" or "Hilti, Inc.") and its unlawful employment practices herein alleged were committed in the State of California and in the judicial district of this Court.
- 5. Plaintiff Debra Rodriguez currently resides in the County of Newton, State of Georgia. However, she was a resident of the judicial district of this Court in the State of California for almost all of the time period during which the wrongful conduct addressed herein occurred, and for which relief is being sought, and was employed by defendant Hilti, Inc. in the judicial district of this Court in the State of California for said same time period.
- 6. Defendant Hilti, Inc. is a corporation operating in the State of California and the judicial district of this Court.

## FACTUAL ALLEGATIONS

7. Plaintiff refers to the allegations of paragraphs 1-6 of this complaint, and incorporates the same herein by this reference as though set forth in full.

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- 8. Plaintiff was employed by defendant Hilti from in or about May, 1980 to in or about September, 2001. Plaintiff resigned from her employment with defendant Hilti at that time to help care for and spend time with her mother, who was dying of cancer. Plaintiff returned to employment with defendant Hilti in or about November, 2003. Plaintiff resigned from her employment with defendant Hilti on or about April 20, 2005.
- 9. Plaintiff was hired by defendant Hilti at their corporate office in Tulsa, Oklahoma in May 1980 as a Sales Planning Secretary to the Director of Sales Planning. 1981 plaintiff was promoted to a Sales Planning Analyst and worked in this position until 1988. This was an exempt salaried position. She worked with the Regional Managers realigning sales and territory geographical boundaries. an area in the United States had economical changes, then she would work with the Regional Managers on closing territories or opening new territories in a growth area. Plaintiff traveled to the Division Offices (Dallas, San Francisco, Chicago, Atlanta and Stamford, CT) and worked with the Sales Planning Managers and Division Managers to develop sales forecasts by territory and regional level and create cost center budgets for field travel and business expenses. When new reporting systems were developed, plaintiff went out and presented them to the Division Offices. When new Sales Planning Managers were hired, plaintiff went to the Division office and trained them. Information from the Division office was sent to plaintiff to consolidate at the corporate

level. Plaintiff calculated Regional Manager Bonus payments on a quarterly basis. Plaintiff worked directly with the Regional Managers on sales promotions and prize payouts.

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In 1988 plaintiff was transferred by Hilti to the Marketing Research Department as a Marketing Research Analyst. Plaintiff ran the department by herself with temporary college student help in summers. She conducted surveys with Hilti customers regarding customer satisfaction, new product ideas, and complaints. Plaintiff traveled to various parts of the United States and held focus groups on new product ideas that were being developed by Hilti. Plaintiff worked with F.W. Dodge and McGraw Hill to develop sales leads and construction activity information to send to the Regional Managers. Plaintiff did research on different market trends and presented this research and statistical market data to the executive management board on a quarterly basis. Once a year plaintiff attended the sales convention and held a meeting with all the regional managers and presented new construction lead software updates for Hilti's construction activity data base. Plaintiff kept abreast of current market trends and competitive information and distributed the information to the regional managers and upper management. In late 1993 and first quarter 1994 plaintiff worked with each regional manager to realign the sales force in connection with developing strategic business markets for Hilti sales.

11. From in or about July 1994 to in or about September 2001, plaintiff worked as a Mechanical/Electrical sales

representative for defendant Hilti in San Jose, California and in the East Bay (in California). In that position she consistently performed at a very high sales level and ranked in the top ten percent of the sales force. She consistently received very positive feedback and very good performance reviews. She was a President's Club winner three times, which was the award for the top 50 sales performers. She also received the Master's Club award, which was the next level of high achievement recognition.

- 12. Plaintiff resigned from her employment with defendant Hilti in or about September 2001 to help care for and spend time with her mother, who was dying of cancer. At that time she was told by Gil Morris, President, that she could come back any time she wanted.
- 13. In or about November 2003 plaintiff contacted Stan Gilson (District Sales Manager), stating that she wanted to return to work for defendant Hilti. Mr. Gilson had been one of plaintiff's Regional Managers during her eights years as a Mechanical/Electrical sales representative. She asked about a sales account manager position. Mr. Gilson told plaintiff that she had served her time as an account manager, that he had received headcount approval for a Senior Account Manager (SAM) several months before, that he needed plaintiff in that position because the Mechanical/Electrical sales team had lost a lot of the large accounts in the Bay Area while plaintiff was gone, and he needed that business back.
- 14. There were 13 approved SAM positions in the company, most of which had already been filled by successful

sales people, before plaintiff was hired into the SAM position. The Senior Account Manager position (SAM) was something like a key account manager. In the SAM position, the SAM was supposed to concentrate his or her efforts on 10 large accounts to increase his or her sales to these accounts, and to also cover all the jobsites in his or her respective geographical area. Plaintiff started in her SAM position on or about November 3, 2003. Plaintiff is informed and believes there were two females in SAM positions, and eleven males. The Senior Account Manager position had a salary and a bonus plan that was based on the sales growth of the accounts.

- 15. Plaintiff's SAM position covered all the geography that the Bay Area Mechanical/Electrical team of four covered. Plaintiff was told by Stan Gilson "to get that business back". At the time of plaintiff's interview, Mr. Gilson told plaintiff that it was very important for her to be mobile, because the Senior Account Manager position would be a stepping stone to a Regional Manager position if she were successful.
- Meeting, plaintiff had lunch with Gil Morris, President. He encouraged plaintiff to start thinking about where "she wanted to get back to" and what other jobs she would like to do. He also stated that because of VISION 2008, the plan to double sales worldwide by 2008, Hilti needed people like her. He said he was very proud of plaintiff's sales results and was very glad to have her back. Mr. Morris also told plaintiff she needed to increase her sales base by \$200,000

and asked her if she could do it. Plaintiff said yes.

(Plaintiff reached that goal by on or about November 15, 2005.)

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- 17. On or about March 12, 2004, Stefan Lang, plaintiff's immediate supervisor and Regional Sales Manager, called her and asked her how mobile she was. Plaintiff told him that her husband and she had discussed their mobility after her recent meeting with Mr. Morris, and they were willing to move from the Bay Area. Mr. Lang told plaintiff that he was putting her in for promotion status, and that he needed to meet plaintiff for lunch to discuss promotional opportunities.
- 18. On or about April 4, 2004, Mr. Lang spent the morning with plaintiff, meeting her customers. They also went to lunch together. Mr. Lang told plaintiff that the lunch was about her, that it had been decided that she could go anywhere she wanted to go and do any position she wanted. Plaintiff asked if he was going to give her any choices. He said no - this is how it works. Plaintiff was to let the company know where she wanted to go and the company would get her there. Plaintiff and Mr. Lang spent hours discussing her qualifications and her 21 years of experience with the company. Mr. Lang agreed that plaintiff could go anywhere because of the combination of her excellent sales results and her 14 years of corporate sales planning and marketing research experience. Mr. Lang agreed that plaintiff's situation was very unique. Most people would start in the field and then go to corporate, whereas plaintiff had done

the opposite.

- 19. After discussing what positions were available, Mr. Lang agreed that plaintiff would make a good Regional Manager. Mr. Lang said that Charlie Martorello, Vice President, Western Division would not put plaintiff's name in for promotion at that time (April 2004), but would do so in the fall of 2004. Plaintiff and Mr. Lang both agreed that plaintiff would stay in her present job through December 2004 and get whatever training she would need during that time.
- 20. Plaintiff was actually relieved because she was enjoying the SAM position and her husband had just started a new job in March 2004 and wanted to wait so he could also transfer with his company.
- 21. Mr. Lang also said that he would support plaintiff in whatever she wanted to do. They also talked about where plaintiff wanted to go. Plaintiff said that she would like to check out the Charlotte North Carolina area. Mr. Lang stated that Jim Tate, was the Regional Manager out there and that by the time plaintiff was ready to move, Mr. Tate should be ready to be promoted. Mr. Lang said plaintiff could take any classes during the year that she wanted. Mr. Lang did not mention anything about plaintiff not being qualified for the position or of Mr. Martorello having any "misgivings about her skills to manage 10 account managers". Plaintiff saw Mr. Martorello at the Oakland, California store several times and at meetings over the next six months and he never brought up anything about her allegedly being "impatient with sales representatives" or about having any "reservations" about her

in a Regional Manager position.

- 22. Plaintiff and her husband spent the next few months researching the Charlotte area. Plaintiff told Mr. Lang that they had made plans to visit Charlotte in June 2004 to look around. He encouraged plaintiff to go, and talked constantly about plaintiff getting promoted. He even went as far to joke about him taking plaintiff's job, because of the bonuses she was making on the high growth of her accounts.
- Account Manager meeting in Tulsa, Oklahoma, along with the other 12 Senior Account Managers. During this time plaintiff talked with Marcus Oden, Director of Human Resources. She told Mr. Oden about Mr. Lang assuring and representing to her she would be promoted to a Regional Manager at the end of 2004. Plaintiff and Mr. Oden discussed at that time the training involved for the Regional Manager position. Mr. Oden said that Mr. Lang would have to coordinate that for plaintiff after the end of the year, because most of the training would come after she was promoted. Mr. Oden did not mention anything about plaintiff not being qualified to be a Regional Manager during this discussion nor did he mention anything about her performance or work, past or current, that would keep her from becoming a Regional Manager.
- 24. Plaintiff and her family went to Charlotte on or about June 12, 2004, and spent a week looking around.
- 25. Plaintiff met with Mr. Lang or about July 6, 2004, and told him they had really liked the Charlotte area.

  Plaintiff and Mr. Lang discussed the trip and plaintiff's

promotion. At that time plaintiff specifically asked Mr. Lang whose idea it was to promote her. He said it was Stan Gilson and himself. Mr. Lang told plaintiff they both thought that she was a talented and an outstanding performer and that "Hilti takes care of and rewards their valuable employees". He said to sit back and wait to see what Jim Tate's (Regional Manager in Charlotte) plans were.

- 26. In or about July 2004 plaintiff's husband declined an offer of a promotion within the company he worked for. He and plaintiff believed they would soon be moving when she received a promotion to the position of Regional Manager.

  They believed it would have been unfair to her husband's company for her husband to take a promotion and then leave.
- 27. In or about August 2004, plaintiff was told by Mr. Lang that he, Mr. Lang, had told Mr. Martorello that plaintiff was interested in the Charlotte Regional Manager position. Soon thereafter, plaintiff received an email from Mr. Lang stating that Mr. Martorello had called Gil Morris, President of Hilti, and let him know that plaintiff was interested in the position and for plaintiff to wait until she heard something from Mr. Martorello or Mr. Morris.
- 28. A few weeks later plaintiff was told by Mr. Lang that it had been determined that Jim Tate would not be leaving the Charlotte position because of personal problems. Mr. Lang told plaintiff that they should start looking someplace else.
- 29. In or about August 2004 Mr. Lang called plaintiff and said that Charlie Martorello needed to go on sales calls

with her and would discuss her promotion. However, Mr.

Martorello did not put plaintiff on his schedule until on or
about October 13, 2004.

- 30. Mr. Martorello had been the Vice-President of Sales for the Western Division for 17 years. Plaintiff is informed and believes that during his time as the Vice-President of Sales, Western Division, Mr. Martorello had only promoted one woman salesperson into a Regional Manager position and that was back in or about 1995. Plaintiff is further informed and believes that the aforesaid female was a personal friend of the wife of Mr. Martorello. Plaintiff is informed and believes that in 2004, there were no female Regional Managers in Mr. Martorello's division, that there were no female Regional Managers in Training in Mr. Martorello's division, and that no females had been promoted or interviewed for those management positions in the Western Division under Charlie Martorello for in or about over 9 years.
- 31. The meeting of October 13, 2004, was the first time Mr. Martorello had ever ridden with plaintiff in the eight plus years she had worked under him. During the five hour ride-a-long with Mr. Martorello on October 13, 2004, plaintiff explained to him what Mr. Lang had said regarding promotion opportunities for her to be a Regional Manager. She told Mr. Martorello that they had decided on the North Carolina area and that if things had changed she needed to know.
- 32. Mr. Martorello told plaintiff that he could not see her as a Regional Manager because according to him she had no

patience. Plaintiff asked him what he meant and if there was a specific incident or something else he was referring to.

Mr. Martorello said no.

- 33. In plaintiff's approximately eight years as a sales representative she was often called upon for help by other sales people with problem accounts. Other sales people frequently rode with her to learn selling skills. She was frequently asked to have corporate managers and executives ride with her. Plaintiff was very good friends with most of the other sales people in the Bay Area, especially the successful ones like herself. From 1994 to 2001, plaintiff received no written or verbal documentation regarding her being openly critical of other co-workers or of other sales people complaining about her. In none of her annual Performance Management Process (PMP) reviews was she ever told she had poor interpersonal skills. In fact, her 1999 sales performance review states that she was a team leader and group player.
- 34. Mr. Martorello told plaintiff that he could see her as a Firestop Specialist or a Diamond Specialist. These positions would not be a promotion for plaintiff but a lateral transfer. Plaintiff said she was not interested in these types of positions because they were still sales positions, that after eight years of being a very successful salesperson, she had learned everything she could possibly learn from selling, achieved every award that she could and that there were no challenges left in the position. Plaintiff also stated that at her age it was time for her to do

something else with the company instead of driving around in a jeep all day carrying tools.

- 35. Mr. Martorello said he thought plaintiff should be a Regional Manager in Training (RMIT) first. Plaintiff told Mr. Martorello that she and Mr. Lang had decided that with her extensive sales planning and marketing corporate background, her personal business employment experience and her excellent sales skills, that she should be able to go directly into a Regional Manager position.
- 36. Mr. Martorello offered plaintiff an Account Manager position in Hawaii. Plaintiff told him she was not interested because it was a demotion and still a sales position. He stated that plaintiff could go back to corporate and have a pick of any position she wanted there. Plaintiff told him she liked the sales end of the company and was not interested in moving back to Tulsa, Oklahoma.
- 37. Finally after going back and forth for about two hours, Mr. Martorello agreed to bring plaintiff's name up to the promotion board that was meeting the next week in Tulsa to talk about promotable candidates. He told plaintiff that Vince Caggiano, Vice-President of Hilti's Industrial Division, had a Regional Manager position available in the North Carolina/South Carolina area and that he (Mr. Martorello) would call Mr. Caggiano and talk to him and that he (Mr. Martorello) would bring up her name during the promotion board meeting and see what came up. He told plaintiff he would call her when he came back.
  - 38. Plaintiff told Mr. Martorello that she was very

interested in the Regional Manager position in the North Carolina/South Carolina area which he was speaking to her about, and that she was willing to make a 10 year commitment to Hilti if she moved, and that she planned on retiring when she was 59 1/2 years old.

- 39. Mr. Martorello brought up an issue with plaintiff about her alleged lack of patience one time in that 5-hour day, but never elaborated on what he was referring to. This alleged issue had never come up before with any of plaintiff's managers, past or present.
- 40. During this same day, Mr. Martorello also told plaintiff he had put her name in to Marcus Oden in Tulsa for a Sales Recruiter position along with three other candidates. He said they needed someone in that position that was very professional, that would represent the company well, thought a lot about the company, and would recruit the right type of people from colleges for open sales positions. He said that he thought the position would be perfect for the plaintiff. Plaintiff and Martorello talked about the position being in Tulsa, and he said he thought that due to the volume of hiring for Vision 2008, that there eventually would be an East and West recruiter and that she could probably live wherever she wanted.
- 41. Plaintiff never heard anything back from Marcus Oden in Human Resources regarding this Sales Recruiter position or an opportunity to interview for the Sales Recruiter position.
- 42. Plaintiff is informed and believes that over the next few weeks Mr. Lang had several conversations with Mr.

Martorello in which Mr. Martorello brought up alleged things about plaintiff from the past, and in response Mr. Lang told Mr. Martorello that he did not see plaintiff the way Mr. Martorello saw plaintiff. Plaintiff asked Mr. Lang what these past issues were, but Mr. Lang indicated that he was not given any specific information.

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43. After two weeks of waiting for a response from Mr. Martorello, plaintiff e-mailed him on October 29, 2004, and received a reply to call him on the following Monday and he would talk about it. When they talked on November 3, 2004,  $\|\mathsf{Mr.}$  Martorello told plaintiff that "everyone" at the meeting was surprised that she would want to be a Regional Manager. Mr. Martorello said he thought that plaintiff should first go into a Regional Manager in Training (RMIT) program. He said that Gil Morris, President, suggested that plaintiff be an RMIT first before becoming a Regional Manager. He stated that plaintiff would get the necessary experience with account manager interactions through the RMIT program. Plaintiff told him that she felt she was beyond needing that, but if that was required she would do it. Plaintiff voiced her concerns about having to move twice, because of her husband's career and her 10 year old's schooling. He said after serving her time as an RMIT that she could pick three places, and Hilti would commit to getting her to one of them. Mr. Martorello offered plaintiff an interview for an RMIT position in Phoenix the following Tuesday, November 10, 2004.

44. Plaintiff asked Mr. Martorello if he had talked to Vince Caggiano regarding the Regional Manager position in the

North Carolina/South Carolina area which Mr. Martorello had told her about. Mr. Martorello said that the Regional Manager position in the North Carolina/South Carolina area he had spoken to her about had been filled by one of the male candidates he, Mr. Martorello, had interviewed the prior week in Portland.

- 45. Plaintiff prepared a promotion presentation for the interview for the Regional Manager in Training position for Phoenix and sent a copy to Stefan Lang. The presentation included her corporate background, her experience running two businesses, her sales background, and a plan to reach VISION 2008 goals. Stefan Lang commented that he thought it was a great presentation and that she had done a good job preparing it, and he gave her some Vision 2008 goals to add to it.
- Manager in Training position for Phoenix on or about November 9, 2004. The interview took place in Charlie Martorello's office, which was located in Walnut Creek, California case. Prior to the interview with plaintiff, Charlie Martorello and Casey Blim (the Regional Manager in Phoenix) were interviewing the only other candidate plaintiff is aware of who was up for the position of RMIT in Phoenix, whose name was Chris Tindiller. Plaintiff heard the entire interview with Chris Tindiller because the door to the office was open, and plaintiff was right outside the door in the hallway (which was where she had been told to wait). When it was time for plaintiff's interview, plaintiff did a slide show Powerpoint presentation regarding her nine years of sales

planning experience in corporate which consisted of working with Regional Managers on sales planning, forecasting, territory realignments, and other field related projects. She also included in the Powerpoint slide show presentation a presentation as to her work as a marketing research analyst for the company in which she, for six years, performed marketing research duties, during which time she worked on customer and field sales surveys, provided sales leads to the Regional Managers, and did focus groups with Hilti customers on new product ideas. In her marketing research analyst position, plaintiff had worked very closely with the President and Vice Presidents of Marketing. Also included in plaintiff's Powerpoint presentation was a presentation on the two businesses plaintiff had owned. One of these businesses was an arts and crafts business which she had worked on for seven years on weekends. The second of these businesses was a fire sprinkler company which she and her husband had owned from 2000 to 2003, and of which she was Vice President. this fire sprinkler company business, there were approximately 32 employees who plaintiff had helped supervise in the field and office. She had also kept up relations with the fire sprinkler company's customers and the scheduled work. Plaintiff's Powerpoint presentation also included her sales success from her two sales positions with Hilti and a summary of the areas she would focus on to help accomplish VISION 2008. Plaintiff did not focus solely on her sales skills as her only success, but showed all of her various skills, including managerial skill, teamwork skills,

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marketing research skills, planning skills, leadership skills, etc.

- 47. The only other person plaintiff is aware of who interviewed for the Phoenix Regional Manager in Training position for Phoenix was Chris Tindiller. As indicated previously, above, plaintiff heard this interview, as she was outside in the hallway with the door to the office open.

  Tindiller was a young male college graduate. Plaintiff is informed and believes that he had been with Hilti for less than a year. Plaintiff is not aware of Tindiller presenting a Powerpoint presentation, like plaintiff did.
- 48. Nothing was discussed with plaintiff during the interview regarding her allegedly not being qualified for the Regional Manager in Training position for Phoenix.
- 49. At the interview for the Regional Manager in Training position for Phoenix, plaintiff never really got to talk about what Casey Blim was looking for, because she spent the time trying to defend herself from Mr. Martorello's allegations of a lack of patience on her part. Plaintiff once again asked Mr. Martorello to give her specifics on this issue, but he never gave her any. Plaintiff finally was able to ask Mr. Blim a few questions about the RMIT position, but that was about the extent of the interview.
- 50. During this interview for the RMIT position for Phoenix, plaintiff told Mr. Martorello that she needed his support with regard to her promotion to the RMIT position and felt like she was not getting his support. Mr. Martorello said he was being supportive. Plaintiff asked Mr. Martorello

why there were no female Regional Managers in the Western Division. She pointed out to Mr. Martorello that he had no female Regional Managers, nor had there been any for over five years. In response Mr. Martorello mentioned a female named Betsy Starr, who had been a Regional Manager under Mr. Martorello. Plaintiff replied that Ms. Starr had been promoted back in 1995 and had been gone for five years, and no women had been promoted since that time.

- 51. During this interview it became clear to plaintiff that it had already been decided that Mr. Tindiller was going to be put into the Phoenix RMIT position. This is indeed what happened.
- Manager in Training position, Mr. Martorello brought up an RMIT position which had been approved for the Bay Area under Bill Holden, Construction Regional Manager. Mr. Martorello said he wanted plaintiff to talk to Bill Holden the next day (which was under the construction division). He also suggested plaintiff talk to Vince Caggianno, the Vice-President of Industrial Sales, to see if he had any openings for Regional Managers.
- 53. That same evening plaintiff e-mailed Mr. Martorello a copy of her Powerpoint presentation (since she hadn't left him a copy that day). In her email she told Mr. Martorello that it was time he started concentrating on her performance, instead of "old history".
- 54. The next morning, on or about November 10, 2004, Stefan Lang e-mailed plaintiff a copy of an e-mail Mr.

Martorello had e-mailed out that same morning, which was entitled "Bay Area SAM - I'm sold!!" Mr. Martorello had sent out an e-mail praising plaintiff and her sales accomplishments as a SAM (Senior Account Manager), copied part of her presentation that included her year-to-date sales results which were 279% over the prior year, and sent it to all the Regional Managers in the company, as well as a copy to Gil Morris, the President.

55. That same day, on or about November 10, 2004, plaintiff emailed her Regional Manager in Training presentation which she had previously given to Mr.

Martorello, to Vince Caggiano, and then she telephoned Mr.

Caggiano. Mr. Caggiano told plaintiff that there were not too many people in the company with her background, that her sales results were outstanding, and that her managers must be very happy. Mr. Caggiano said that he would be out in the Bay area in January 2005 and would like to spend 4 or 5 hours with plaintiff to talk about what she wanted to do and where she was willing to go. Plaintiff mentioned the patience issue raised by Mr. Martorello. Mr. Caggiano agreed that everyone changes, that he had had the same issues over the years, and that he considered the past to be the past.

56. Plaintiff then called Stefan Lang and told him what Vince Caggiano had said. Mr. Lang told plaintiff not to put all her eggs in one basket and to talk to Bill Holden regarding the Bay Area Regional Manager in Training position. Plaintiff said she would like to interview for everything she could. Mr. Lang said he would call Bill Holden and arrange an

linterview.

with Mr. Martorello. Plaintiff explained that she didn't feel like she even got an interview - that she spent the whole hour defending herself and justifying why she wanted to be a Regional Manager. No questions were ever asked regarding the Regional Manager in Training position, or regarding the qualifications needed for it. Plaintiff said that Mr. Martorello had this negative attitude and said that he had told plaintiff there were five other people that felt the same way he did. Plaintiff also told Mr. Lang that Mr. Martorello brought her daughter up, and had asked her if she would move with plaintiff or stay behind. Plaintiff told Mr. Lang that she told Mr. Martorello that it was not his concern.

- 58. On or about November 10, 2004, plaintiff received a phone call from Casey Blim, the Regional Manager in Phoenix. He informed plaintiff that even though she was the most qualified candidate for this RMIT (Regional Manager in Training) position, it was given to Chris Tindiller. Mr. Blim told plaintiff it didn't really matter how Chris Tindiller performed because he was in a fast moving promotion program called the Thunderbirds.
- 59. Mr. Blim went on to tell plaintiff that someone in Tulsa was "out to get her". Plaintiff asked who? Mr. Blim said someone in Human Resources. Plaintiff said the only person she knew in Human Resources was Marcus Oden. Mr. Blim replied "Bingo".

60. On or about November 10, 2004, plaintiff went to Hilti's Oakland, California Center and spoke with Bill Holden. They had an informal interview which started with Mr. Holden asking plaintiff "How would you like to move to Sacramento - that is where my RMIT position will be". Plaintiff said that it was probably okay, but she would have to discuss it with her husband. Mr. Holden said he had not interviewed anyone, but he thought plaintiff would be perfect for the job and that they would work well together. He said he needed plaintiff to go right away, so if she didn't sell her house quickly, then she could commute.

- 61. Plaintiff told him that she and her husband had been working on their house for 8 months since this promotion process had started, and that considering the area she lived in, it should not be a problem to sell her house. Mr. Holden said that because of VISION 2008, the Sacramento RMIT position would probably become a Regional Manager position for all of Sacramento, and that most likely plaintiff would not have to move again.
- 62. Mr. Holden told plaintiff that he had only one other candidate that he might have to interview from the Seattle/Portland area because he had promised he would do so.
- 63. Mr. Holden asked plaintiff what she thought Mr. Martorello would think.
- 64. Plaintiff told Mr. Holden that during the interview for the Phoenix RMIT position the day before, Mr. Martorello had specifically brought up the Bay Area RMIT position and asked plaintiff to call and talk to Mr. Holden

about this specific RMIT position. Mr. Holden said he would talk to Mr. Martorello and get back to plaintiff.

- 65. On or about November 11, 2004, plaintiff called Mr. Holden to let him know that Casey Blim had told her that someone else was being hired for the RMIT position in Phoenix, Arizona. She also told Mr. Holden that her husband was willing to move to Sacramento. Mr. Holden told plaintiff that he would talk with Mr. Martorello and get back to her.
- offer and he agreed it would be a perfect fit for both plaintiff and Mr. Holden, and that they would work well together. Mr. Lang indicated to plaintiff that he was very excited for her.
- 67. Mr. Lang had been very supportive of plaintiff through the whole promotion process. He told plaintiff he would talk to Bill Holden and Charlie Martorello for her. That same evening plaintiff received a message from Mr. Holden stating that Stefan Lang and Charlie Martorello were meeting with him the following day, and he would let plaintiff know the outcome.
- 68. Plaintiff heard nothing from Mr. Lang, Mr. Holden or Mr. Martorello the following day.
- 69. On or about November 15, 2004, plaintiff saw Stefan Lang at the Oakland Hilti Center. Plaintiff asked him if he had heard anything about what was going on. Mr. Lang told plaintiff he had talked with Bill Holden and that Mr. Holden was very positive about plaintiff taking the position. Mr. Lang said he was going to call Mr. Martorello and he would

get back to plaintiff later that day.

- 70. Plaintiff heard nothing further. On or about November 17, 2004, plaintiff emailed Mr. Lang with just a question mark. Mr. Lang emailed her back asking her to call him that evening.
- 71. On or about the evening of November 17, 2004, plaintiff and her husband telephoned Mr. Lang. During this conversation, Mr. Lang told plaintiff that even though there was no one else interviewing for the RMIT position in Sacramento she could not have it. Mr. Lang told plaintiff there was no way of getting around Mr. Martorello. Mr. Lang told plaintiff that Mr. Martorello told him that there were five other candidates for the position that were more qualified than her. Mr. Lang told plaintiff that she should wait until January 2005, and talk to Vince Caggiano about his group.
- 72. It was during this conversation that Mr. Lang for the first time, and contrary to all of his previous statements to plaintiff of unqualified support for her promotion to Regional Manager in Training (RMIT) and Regional Manager, stated that just because plaintiff was an exceptional sales person, that did not make her Regional Manager material. Mr. Lang also told plaintiff that not everyone got what they wanted.
- 73. On or about November 17, 2004, plaintiff received an email from Bill Holden saying he was sorry that the RMIT didn't work out and that he thought plaintiff would have been a nice addition to his Bay Area team. He offered his help in

any way going forward.

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74. In or about February 2005 plaintiff was informed that the Bay Area RMIT position was given to a 29 year old male named Ryan Hartpence, a territory account manager in the Los Angeles area. Plaintiff is informed and believes Mr. Harpence's father had been a Regional Manager in the company for over 25 years.

75. On or about November 18, 2004, plaintiff called defendant Hilti's legal department and spoke with a woman named Mary Hughes about the events of the last eight months or so. Ms. Hughes told plaintiff said she couldn't believe what an emotional roller coaster plaintiff had been on during that time. Ms. Hughes told plaintiff she was one of defendant Hilti's most valuable employees. Plaintiff told Ms. Hughes she had documentation of the events since March, including emails and correspondence. During this conversation plaintiff stated her concerns of age discrimination and there not being any women Regional Managers under Charlie Martorello or the other four Vice-Presidents in the Construction and Mechanical/Electrical sales groups. Ms. Hughes told plaintiff to mail the information to her, that she would review it, and she would do everything she could to help plaintiff. Ms. Hughes said she would call plaintiff after she reviewed it. On or about November 18, 2004, plaintiff emailed Mary Hughes a summary of what had transpired since March 2004.

76. On or about November 24, 2004, plaintiff received a phone call from Kelly Beaver, Legal Counsel for defendant

Hilti.

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77. Mr. Beaver told plaintiff that he was calling her instead of Mary Hughes doing so. He told plaintiff that he had not done a lot regarding her complaints but had talked to Andre Sigenthaler, Marcus Oden and Charlie Martorello, who he believed were generally familiar with the process and her particular situation. Mr. Beaver told plaintiff that when being considered for a promotion, it is a senior management decision and not just that of her immediate supervisor, which in her case was Stefan Lang.

- 78. Mr. Beaver said that Hilti's consideration of her for promotion was based on the people she worked with and the people she had worked with in the past. Mr. Beaver told plaintiff that Mr. Martorello said she had done a great job in her current position. Mr. Beaver went on to say that even though plaintiff had done a great job, that didn't mean she was going to be automatically considered for another position.
- Plaintiff pointed out that she had not asked to be promoted but had been approached by her managers.
- Mr. Beaver repeated that plaintiff had been doing extremely well in the Senior Account Manager (SAM) position. He told plaintiff that no one was arguing with her performance in the sales positions she had been performing, but that the consideration was whether she had the attributes for a broader management type of position, as the discussion had come up. Mr. Beaver said that without getting into specifics, he just wanted to let her know how the process 26

worked. He said basically it was based on people who worked with her, including Marcus Oden. Plaintiff told Mr. Beaver that she had never worked directly with Marcus Oden in the Bay Area, because he was in the Construction Division.

- 81. Mr. Beaver ignored this point and said that he was not saying that anyone had anything bad to say about her, but that each person who may know her had their own perception of how she would work with other people and whether she had the experience, judgment, character and other attributes to be a manager. Mr. Beaver said that these attributes were different than the attributes for being in an individual sales position.
- 82. Plaintiff responded by saying she wouldn't have been successful in her SAM position if she did not have each of those attributes.
- 83. Mr. Beaver told plaintiff that everyone was delighted to have her back, but the question is whether people believe that right now she was ready to be some type of manager, whether it be a regional manager or something in corporate. He said it was his understanding that she wanted to go into a management position in sales. Plaintiff confirmed this and pointed out that one of the reasons she worked so hard in the SAM position was because she was told by Stan Gilson when she was rehired in November 2003 that if she was successful as a SAM, she could be a Regional Manager.
- 84. Plaintiff pointed out that she had spoken with Marcus Oden in May 2004, regarding Mr. Lang's request to promote her to Regional Manger and that she had asked Mr.

1 |Oden what training she would need. She pointed out that Mr.

2 Oden said nothing to her about not being qualified, but

3 rather had told her there was one pre-training class and

4 another one after she started the Regional Manager position.

Plaintiff asked what had changed.

- 85. Mr. Beaver said the concern was whether plaintiff was ready to go into a broader management role. He told plaintiff there was no dissatisfaction with her performance, but the question was did the people involved see her being ready to be a Regional Manager.
- 86. Plaintiff asked what people. Mr. Beaver said Stephan Lang and especially Charlie Martorello. He also generally referred to others that she had worked with. Plaintiff responded by telling Mr. Beaver that Mr. Lang and Mr. Gilson had made the decision that she was ready to be promoted, and those were the two people that she had worked directly with.
- 87. Mr. Beaver repeated that no one was being critical of her performance. Plaintiff asked what they were critical of. Mr. Beaver said he had not asked that question. He said he was just trying to figure out where they were in the process and was trying to explain to her how the process worked. He said Marcus Oden's input was in knowing her from the past, but that he wasn't a key player.
- 88. Mr. Beaver said that one thing that had been mentioned was that a next step for her should be a specialist position, like a firestop specialist, a diamond specialist one where she would work with a broader group of people and

have a chance to work with different teams of people, that it was the logical step, not because of the sales experience but because it was a broader step for working with other groups of people. He told plaintiff that Mr. Martorello said this would give her the opportunity to demonstrate what she could do in a broader role.

- 89. Plaintiff told Mr. Beaver that she had already demonstrated this in her SAM position. She pointed out that if this was the process, then why after 7 months with the company, was Chris Tindiller, who was half her age and had no experience, promoted into the RMIT from a regular account manager position.
- 90. Mr. Beaver responded that he couldn't really comment on that. He repeated that he saw her issue as working with broader groups which is the next logical step for a specialist position.
- 91. Plaintiff told Mr. Beaver that Mr. Martorello had asked her to interview for two RMIT positions and that Bill Holden had asked her if she wanted the RMIT position in Sacramento. She asked Mr. Beaver why she was now being told that she didn't have the attributes for an RMIT after she was asked if she wanted the Sacramento RMIT position job. She told Mr. Beaver that her understanding was that part of the training for an RMIT was working with small groups of sales representatives to learn the skills to be a Regional Manager; and that now he was telling her that she had to be a specialist first, which was a lateral move for her.
  - 92. Mr. Beaver told plaintiff the firestop position

would be an opportunity to open some doors for her with other people, and asked whether she would be interested in relocating for one of these firestop position roles.

- 93. Plaintiff asked Mr. Beaver if that was her only choice. Mr. Beaver asked plaintiff if she would consider the specialist position if it was her only opportunity to expand her experience and work with people in groups.
- 94. Plaintiff again told Mr. Beaver that she had worked with groups in corporate and in the field. She asked Mr. Beaver what specifically he was talking about. She told Mr. Beaver she knew that Chris Tindiller definitely did not have that experience because he was fresh out of college and the account manager position was his first job.
- 95. In response Mr. Beaver said he would be happy to discuss any specific concerns she had, but he could not really comment because he didn't know plaintiff. He told plaintiff he knew that she had had great results since her rehire. He told plaintiff that he had been in a lot of meetings with Mr. Martorello in which diversity issues were discussed, that he believed that Mr. Martorello was just as committed to those issues as anybody else within the company, and was always looking to hire women.
- 96. Plaintiff told Mr. Beaver that Mr. Martorello had not promoted a woman to a Regional Manager position since in or about 1995; that the woman, Betsy Starr, was a friend of his wife; that they had a personal relationship; and that she was the only woman he even had looked at for a RM position.
  - 97. Mr. Beaver acknowledged that Mr. Martorello did not

have any current female Regional Managers in his division, but said he did promote Betsy Starr. Plaintiff pointed out that Ms. Starr had been promoted in 1995 and asked what about since then.

- 98. Mr. Beaver responded that whatever the reason was for her promotion, Ms. Starr had been a Regional Manager. He said he thought there had been a couple of other women in specialist positions and that one of them was now a corporate manager. He said he thought there were other women in management in other divisions, that he didn't know who they were, but that it was a starting place.
- 99. Mr. Beaver told plaintiff that he thought she had a different "take" on it than he did. He told her that from what he had seen discrimination was not an issue with her not being promoted. Mr. Beaver told plaintiff that he thought that Mr. Martorello was not convinced that she was ready for a Regional Manager position. He told plaintiff that if she accepted a specialist role, and showed Mr. Martorello some things, that maybe she could change his mind.
- 100. Mr. Beaver told plaintiff that as her VicePresident, Mr. Martorello was one of the most significant
  players in her promotion. He said that other people like
  Marcus Oden might have had some input, but he didn't know any
  details.
- 101. Plaintiff asked Mr. Beaver again why she had to go through this "process" when Chris Tindiller did not have to go through this "process". Mr. Beaver replied by telling plaintiff that Mr. Tindiller was being groomed for management

in some special program. He told plaintiff that he would check on that for her.

102. Plaintiff responded by saying if Mr. Tindiller could be groomed for management, why couldn't she be groomed for management after 22 years of service.

103. Mr. Beaver ignored her question and instead suggested that plaintiff think about whether she was interested in a firestop position or another specialist position, and plan on meeting with other people like Vince Caggiano and see how that would go. Mr. Beaver told plaintiff that Mr. Caggiano was a very good support person for the Executive Management Group, that they could get Mr. Caggiano's input on particular issues, that his input could always be considered, and that these are the kind of things that people don't always agree on.

Mr. Beaver told plaintiff that he understood that Mr. Lang might have told her she was ready for a promotion, but to understand that just because her immediate supervisor thought she was promotable didn't mean that other people agreed with him, or that she didn't have to go through the interview process, or that the person she interviewed with had to make the right selection. He told plaintiff that other people had to agree and make the right assessment and some people just weren't there yet.

105. Mr. Beaver told plaintiff that was all he had to say. He told plaintiff that they would look into this a little bit more, but that based on the conversations he already had with Charlie Martorello, Andre Sigenthaler, and

Marcus Oden, he did not think the denial of promotion was related to her personally. Plaintiff then asked what the reason was.

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106. Mr. Beaver said he did not think it could be pinpointed to anything specifically or a situation. He told plaintiff that it was not anything she had done wrong or specifically any one thing. He said it appeared that everybody thought since she had been rehired she had been very successful and had done a wonderful job. He said that her excellent sales qualities did not have the makings of a good manager. He said that some of the same qualities that made the plaintiff a success in selling, may not transfer to the managing profile that Hilti has. He told plaintiff that she was definitely quite talented and got things done really well on her own, but that she did not have "for a lack of a better word", maybe patience to work with other people. He said maybe she was a star performer who had difficulty working with others because she could not accept others who were not as good as her. Mr. Beaver said that Mr. Oden told him that plaintiff thought she was better than everyone else because she sold more than others.

107. Plaintiff said "Excuse me. What did you say?" She told Mr. Beaver that he could turn that around and say that salesmen didn't like her because she performed better than them. She told Mr. Beaver that the sales people who performed well liked her and that she had great relationships with them.

108. Mr. Beaver said that as far as giving her an idea

of what she needed to fix or was lacking, he could not do that. He told her he could not even pin point a specific instance. He told her to try to enjoy her vacation and that he would look into her complaint a little more. However, Mr. Beaver told her that he could say that Hilti's process was working the way it was designed to work. He said the process was to gather the input of various people so that there was not any one person who could say yes or no. He said the process took into account everyone's past experience of working with her and what their evaluation was of her.

- 109. Plaintiff pointed out that she had never received a bad evaluation from any of her immediate supervisors.
- 110. Mr. Beaver said that it was kind of a collaborative process. He recommended to her not as legal advice or Human Resources advice that if the issue Mr. Martorello had expressed was patience, that she try to show some patience, enjoy being back with Hilti, and pursue additional opportunities like a firestop position that might come up and so forth. He said she should be proactive with Mr. Martorello and if the issue was patience, ask him to tell her what she can do.
- 111. Plaintiff told Mr. Beaver that she had asked Mr. Martorello on at least two occasions to give her specifics and that he would not give her one example of what he was talking about or when she had shown a lack of patience.
- 112. Mr. Beaver did not respond to plaintiff's information. Instead, he told plaintiff that part of the issue was that she had only been back with Hilti for one

||year.

- 113. Plaintiff told Mr. Beaver that she had 21 years of very successful sales and corporate experience before returning a year before. She asked Mr. Beaver how long Chris Tindiller had been with the company
- 114. Mr. Beaver ignored her question. Instead, he told plaintiff that he had tried to be as open with her as possible and that before they spoke any further, he needed to do some further research. Mr. Beaver told plaintiff he would get back to her after she returned from vacation.
- 115. Plaintiff never heard from Mr. Beaver or anyone else from Hilti's legal department again.
- an email from Mr. Martorello requesting a meeting on December 9, 2004, with Mr. Lang and himself to discuss plaintiff's career "ambitions" and the results of the recent decisions on the Phoenix, Arizona and Sacramento, California RMIT positions. Plaintiff agreed to the meeting.
- 117. On or about December 9, 2004, plaintiff met with Mr. Martorello and Mr. Lang. During this meeting, Mr. Martorello told plaintiff he wanted her to interview for a Portland Firestop position. During this meeting he gave no indications as to what qualifications she was lacking to be a RMIT, or why after all that had transpired over an 8 month period, he would not promote her. He just stated that Mr. Lang had "jumped the gun". He did state that he never promoted anyone directly from a sales position into a Regional Manager's position. He said the person had to be a

Specialist first.

should be a Firestop Specialist so she could work directly with other sales people. He said he had a Firestop position in Portland/Seattle if she wanted to interview for it.

Plaintiff told him she would think about it over Christmas vacation. She told Mr. Martorello that she was going to take two or three weeks off for Christmas, and that her husband was so disappointed in the way Hilti had treated her, they had some things regarding their futures to talk about.

- 119. Both of the RMIT positions plaintiff was denied were filled by younger males directly from sales positions.
- 120. In December 2004 plaintiff's year-end performance with defendant Hilti was outstanding. She was the number one ranked SAM in the company. Her performance review for the year 2004 gave her the highest rating, "Outstanding". The December 2004 Year to Date Ranking showed that plaintiff was the number one ranked Account Manager in the Western division with 188.7% of forecasted sales and the number four ranked Account Manager with 282.3% growth over prior year. Plaintiff is informed and believes that in December 2004 of the ninety-two (92) Regional Manager positions at Hilti only three (3) were held by females, all in the Industrial Division.
- 121. Plaintiff spoke with Stefan Lang on or about December 10, 2004. She asked Mr. Lang what he thought of what Mr. Martorello said in the meeting. Mr. Lang commented to plaintiff: "Don't you get it?" Mr. Lang told plaintiff it did not matter what she did or how she performed. Mr. Lang

Manager position under Mr. Martorello. Mr. Lang told plaintiff that what had transpired was not about her or about her performance; it was all about Mr. Martorello.

- agreed that it was time for him to apply for promotable positions within his company. Up to that time plaintiff's husband had held off on seeking a promotion of his own within his company, based on the representations made to plaintiff by Hilti's management that she would be promoted to Regional Manager. Plaintiff's husband applied for 20 new manager positions that had just been created throughout the U.S.
- 123. After being denied two promotions by Mr.

  Martorello, being told that Mr. Martorello would not promote her to an RMIT position, and having been told by Mr.

  Martorello that he wanted her to be a specialist (which was a lateral transfer) as her next step, it was clear to plaintiff that she would not receive a promotion working in the Western Division under Mr. Matorello.
- 124. In or about early January 2005 plaintiff met with Vince Caggiano. There were three female Regional Mangers in his divison. Mr. Caggiano and plaintiff talked about the events regarding her possible promotion. Mr. Caggiano acknowledged that Mr. Martorello had a history of not promoting women into the Regional Manager position, and commented that at that time, he (Mr. Caggiano) was the only VP who had any women Regional Managers. Mr. Caggiano again stated that plaintiff was more than qualified for the

position, and he would have no problems hiring her into a position as Regional Manager if he had a vacancy.

- 125. Plaintiff never received an invitation for an interview for the Portland/Seattle Firestop position during December and was never interviewed for that position.
- 126. On or about January 3, 2005, plaintiff received an e-mail from Tim Wenderland, the Director of Firestop, regarding interviewing for a firestop position in Denver.

  Plaintiff flew to Denver on or about January 5, 2005, and interviewed with Mr. Wenderland for approximately three hours at the Denver airport before she flew home.
- 127. At the start of the interview, Mr. Wenderland questioned why plaintiff was interviewing for the position. He told plaintiff he thought it was a waste of time for her and that she was overqualified for the position. Plaintiff told Mr. Wenderland what Mr. Martorello had said about working with other salespeople. Mr. Wenderland told plaintiff that she would learn more from an RMIT position about working with account managers than she would from a firestop position. He also told her the firestop position required traveling to five states, five days a week.
- 128. Mr. Wenderland told plaintiff to let him know by the end of the following week if she wanted the position.

  Plaintiff told Mr. Wenderland at that time that her husband had a call the night before about a job in Atlanta and she was not exactly sure where that was going. Mr. Wenderland told her to call him and let him know the outcome.
- 28 129. When plaintiff got home that night, her husband

told her they were going to Atlanta, Georgia that weekend, so he could interview on or about January 10, 2005, and they would have the weekend to look around Atlanta.

130. Before going to Atlanta, plaintiff spoke with Stefan Lang. Plaintiff told Mr. Lang she was very upset over the Denver interview, and maybe it was time to let her husband receive a promotion. She told Mr. Lang that she was going to Atlanta that weekend with her husband, and would call him after the interview.

131. Plaintiff then called Mr. Lang on or about January 10, 2005, to tell him that her husband had been promoted to a position in Atlanta, Georgia and they would be moving there. This meant that plaintiff would then have to give up her position in California as Senior Account Manager.

132. On or about January 13, 2005 while house hunting in Atlanta, Mr. Lang arranged for plaintiff to meet with Clay Hammond, Hilti, Inc.'s District Manager in Atlanta, Georgia to discuss a position in the Atlanta area. Mr. Hammond told plaintiff that he had no open positions at that time but that she could transfer to Atlanta and that he would come up with a job for her.

Atlanta on or about January 17, 2005, she had a meeting with Stefan Lang regarding her annual job performance review. In that review plaintiff received an outstanding job performance rating from Mr. Lang and Charlie Martorello. There was nothing in the review that stated plaintiff needed any additional training to be a RMIT or a Regional Manager, or

that she had any of the personal issues raised by Mr. Martorello and Mr. Beaver.

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134. Plaintiff asked Mr. Lang what Chris Tindiller and Mr. Hardpence had that she did not have. Mr. Lang said "Oh Debbie, you are moving now and getting a new home, what does it matter?"

135. Before plaintiff moved to the Atlanta, Georgia area she saw Bill Holden. Plaintiff asked him what qualifications Ryan Hartpence had over her. Mr. Holden stated that he was again so sorry that the RMIT didn't work out and that didn't she realize that she needed to move on to another area and get away from Charlie Martorello.

136. Plaintiff is informed and believes that Hilti had a need for Senior Account Manager or an equivalent or substantially similar position in the Atlanta, Georgia area and could have allowed plaintiff to transfer to Atlanta in such a capacity. This would have enabled her to continue working in the same level or substantially the same level position she held in California, which she had been told by Mr. Lang was a stepping stone to a promotion to an RMIT or Regional Manager. However, Hilti, refused to transfer plaintiff laterally to a position in the Atlanta, Georgia area. The only position offered to plaintiff by Mr. Hammond was that of an Account Manager, which was a demotion and a significant cut in pay. However, the Account Manager position included extra job duties similar to an RMIT position, including coaching and teaching the Atlanta Mechanical/Electrical team of Account Managers on successful

selling and co-managing the team along with Pete Schnyder, the Regional Manager.

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137. By this time plaintiff still had not been contacted by Hilti's legal department or anyone else regarding her complaint of gender and age discrimination. Plaintiff believed that her complaint was being ignored and that Hilti was not going to take any steps to resolve her complaint.

138. Plaintiff and her husband moved to the Atlanta, Georgia area on or about March 14, 2005. At that time she was on vacation. The next week or so, and while still on vacation, plaintiff met with Mr. Hammond. She asked Mr. Hammond how long she would have to work as an Account Manager before being promoted. Mr. Hammond stated it depended on how well she did. She pointed out to him that she had already reached the highest level of success as a Senior Account Manager and asked him what else she could do to be promoted. Mr. Hammond was very vague and essentially indicated that there was nothing that plaintiff could do to work toward being promoted. Plaintiff also was going to be required to drive two hours each way from her home to reach her customers under her new job duties as an account manager. It was clear to plaintiff that she had little or no possibility of promotion any longer with Hilti. Plaintiff believed that she was being pushed backward 12 years in her career path by Hilti.

139. Plaintiff started working in her new position on or about April 17, 2005. After working three days in her new

position in Georgia, she felt compelled to quit, based on the intolerable working conditions she was facing related to the pattern of discrimination she had been experiencing from Hilti, which was based on her gender (female) and her age (49 at the time).

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140. Plaintiff faced an ongoing pattern of discrimination based on her gender and age in terms of advancing her career with Hilti, including, without limitation, discrimination in promotions; discrimination in terms of being placed in jobs with better opportunities in terms of monetary compensation, duties, training, and/or potential advancement; discrimination in training; discrimination in terms of receiving equal opportunities to earn higher pay; discrimination in placing her in jobs; discrimination in placing alleged requirements, obstacles, stepping stones, and qualifications in her way of advancing while not placing those requirements, obstacles, stepping stones, and qualifications in the way of other applicants not in her protected category; discrimination in terms of correlating duties assigned her with status, pay, and title of job position; harassment and hostile work environment which acted to interfere with advancing her career; genderbased and/or age-based retaliation against her for opposing discrimination regarding her career advancement and related matters thereto (e.g., her opposing gender discrimination acted in turn to reinforce and aggravate discriminatory feelings based on a view she was an allegedly assertive, nonteam oriented, impatient woman, which in turn influenced

employment decisions made toward her adversely affecting her career advancement, when the same characteristics in a male would not have been viewed that way; and other discrimination in employment opportunities.

## FIRST CAUSE OF ACTION

(VIOLATION OF TITLE VII--SEX DISCRIMINATION AND RETALIATION,

BROUGHT AGAINST DEFENDANT HILTI INC.)

- 141. Plaintiff refers to the allegations of paragraphs 1-140 of this complaint, and incorporates the same herein by this reference as though set forth in full.
- 142. Plaintiff has exhausted in a timely fashion all administrative requirements prior to filing an action for violation of Title VII, and is bringing this action in a timely fashion, within 90 days after receiving a right to sue notice by the U.S. Equal Employment Opportunity Commission, which was dated March 9, 2007
- 143. Defendant Hilti, Inc. violated 42 U.S.C. Section 2000e-2, in that it discriminated against plaintiff on the basis of her sex (female), in terms of advancing her career with Hilti, including, without limitation, in discriminating against her in terms of promotions; in discriminating against her in terms of being placed in jobs with better opportunities in terms of monetary compensation, duties, training, and/or potential advancement; in terms of discriminating against her in terms of training; in terms of discriminating against her in terms of receiving equal opportunities to earn higher pay; in terms of discriminating against her in terms of placing her in jobs; in terms of

discriminating against her in terms of placing alleged requirements, obstacles, stepping stones, and qualifications in her way of advancing while not placing those requirements, obstacles, stepping stones, and qualifications in the way of other applicants not in her protected category; in terms of discriminating against her in terms of correlating duties assigned her with status, pay, and title of job position; in terms of harassment and hostile work environment which acted to interfere with her advancing her career; in terms of gender-based retaliation against her for opposing discrimination regarding her career advancement and related matters thereto, and which in turn was aimed at reinforcing and also acted to reinforce sex discrimination (e.g., her opposing gender discrimination acted in turn to reinforce and aggravate discriminatory feelings based on a view she was an allegedly assertive, non-team oriented, impatient woman, which in turn influenced employment decisions made toward her which adversely affected advancement of her career, when the same characteristics in a male would not have been viewed that way; and in terms of other discrimination in employment opportunities. Based on and related to the aforesaid discrimination against plaintiff based on her sex (female), plaintiff ultimately was forced to quit her employment with defendant and was constructively discharged by defendant from her employment.

144. Defendant Hilti, Inc. violated 42 U.S.C. Section 2000e-3, in that it discriminated against plaintiff, including, without limitation, in terms of plaintiff

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advancing her career, based on and related to her opposing discrimination in violation of Title VII. Related thereto, said discrimination contributed to the intolerable conditions plaintiff already faced from the other unlawful conduct she was being subjected to, as set forth elsewhere herein, and related thereto plaintiff was ultimately forced to quit her employment with defendant and was constructively discharged by defendant from her employment.

- 145. As a proximate result of said violations of Title VII by defendant, plaintiff has sustained, and continues to sustain, economic damages plus prejudgment interest thereon in an amount to be shown according to proof.
- 146. As a further proximate result of said violations of Title VII by defendant, plaintiff has suffered, and continues suffer, emotional distress, mental anguish, shame, embarrassment, humiliation, pain and suffering, loss enjoyment of life, and injury to reputation, in an amount in excess of the amount required to be in controversy to invoke the original jurisdiction of this Court, to be shown according to proof.
- As a further proximate result of defendant's 147. unlawful conduct, plaintiff has incurred health-related costs and expenses in an amount to be shown according to proof.
- 148. The aforesaid conduct of defendant was willful, malicious, and oppressive, and plaintiff is entitled to an award of punitive damages in an amount to be shown according to proof.
- 149. Plaintiff is entitled to appropriate equitable

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relief including, without limitation, reinstatement or front pay in lieu thereof, appropriate seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction of any adverse effects of defendant's discriminatory conduct.

150. Plaintiff has had to hire attorneys to prosecute the matter herein, and is entitled to an award of reasonable attorneys' fees and costs, according to proof.

WHEREFORE, plaintiff prays judgment against defendant as set forth below.

## SECOND CAUSE OF ACTION

(VIOLATION OF ADEA, AGAINST DEFENDANT HILTI INC.)

- 151. Plaintiff refers to the allegations of paragraphs 1-140 of this complaint, and incorporates the same herein by this reference as though set forth in full.
- administrative requirements prior to filing an action under 29 U.S.C. Section 626, the Age Discrimination in Employment Act, and has waited more than 60 days from the filing of administrative charges with the Equal Employment Opportunity Commission to file the action herein.
- 153. Defendant Hilti, Inc. knowingly and willfully violated 29 U.S.C. Section 623(a) in that it discriminated against plaintiff on the basis of her age, including, without limitation, in that it discriminated against her based on age in terms of advancing her career with Hilti, including, without limitation, discrimination in promotions; discrimination in terms of being placed in jobs with better

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∥opportunities in terms of monetary compensation, duties, training, and/or potential advancement; discrimination in training; discrimination in terms of receiving equal opportunities to earn higher pay; discrimination in placing her in jobs; discrimination in placing alleged requirements, obstacles, stepping stones, and qualifications in her way of advancing while not placing those requirements, obstacles, stepping stones, and qualifications in the way of other applicants not in her protected category; discrimination in terms of correlating duties assigned her with status, pay, and title of job position; harassment and hostile work environment which acted to interfere with advancing her career; and other discrimination in employment opportunities. Based on and related to the aforesaid discrimination based on her age, plaintiff ultimately was forced to quit her position and was constructively discharged related thereto.

154. As a proximate result of defendant's violation of 29 U.S.C. Section 623(a), plaintiff has suffered, and continues to suffer, economic loss plus prejudgment interest thereon in an amount to be shown according to proof.

155. Defendant's violation of 29 U.S.C. Section 623(a) was knowing, reckless, and willful, and plaintiff is entitled to an additional amount as and for liquidated damages equal to the economic damages awarded in this matter.

156. As a further proximate result of defendant's violation of 29 U.S.C. Section 623(a), plaintiff is entitled to appropriate equitable relief including, without limitation, reinstatement or front pay in lieu thereof, appropriate

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seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction adverse effects of defendant's of any discriminatory conduct. 157. Plaintiff has been compelled to engage the services of attorneys in order to prosecute the action herein, and is accordingly entitled to an award of reasonable attorneys' fees and costs. WHEREFORE, plaintiff prays judgment against defendant as set forth below. THIRD CAUSE OF ACTION (VIOLATION OF CALIFORNIA FAIR EMPLOYMENT AND HOUSING ACT'S SEX DISCRIMINATION, RETALIATION, AND AGE DISCRIMINATION PROVISIONS, BROUGHT AGAINST DEFENDANT HILTI, INC.) 158. Plaintiff refers to the allegations of paragraphs 1-140 of this complaint, and incorporates the same herein by this reference as though set forth in full. 159. Plaintiff has exhausted all administrative remedies required of her prior to bringing this cause of action for violation of the California Fair Employment and Housing Act, and is bringing this action in a timely fashion. 160. Defendant Hilti, Inc. discriminated against plaintiff based on her sex (female) in violation of the

plaintiff based on her sex (female) in violation of the California Fair Employment and Housing Act, California Government Code Sections 12940 et seq., including, without limitation, in that it discriminated against plaintiff based on her sex (female) in terms of advancing her career with Hilti, including, without limitation, in discriminating

against her in terms of promotions; in discriminating against her in terms of being placed in jobs with better opportunities in terms of monetary compensation, duties, training, and/or potential advancement; in terms of discriminating against her in terms of training; in terms of discriminating against her in terms of receiving equal opportunities to earn higher pay; in terms of discriminating against her in terms of placing her in jobs; in terms of discriminating against her in terms of placing alleged requirements, obstacles, stepping stones, and qualifications in her way of advancing while not placing those requirements, obstacles, stepping stones, and qualifications in the way of other applicants not in her protected category; in terms of discriminating against her in terms of correlating duties assigned her with status, pay, and title of job position; in terms of harassment and hostile work environment which acted to interfere with her advancing her career; in terms of gender-based retaliation against her for opposing discrimination regarding her career advancement and related matters thereto, and which in turn was aimed at reinforcing and also acted to reinforce sex discrimination (e.g., her opposing gender discrimination acted in turn to reinforce and aggravate discriminatory feelings based on a view she was an allegedly assertive, non-team oriented, impatient woman, which in turn influenced employment decisions made toward her which adversely affected advancement of her career, when the same characteristics in a male would not have been viewed that way; and in terms of other discrimination in employment

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opportunities. Based on and related to the aforesaid discrimination against plaintiff based on her sex (female), plaintiff ultimately was forced to quit her employment with defendant and was constructively discharged by defendant from her employment.

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161. Defendant Hilti, Inc. discriminated against plaintiff based on her age in violation of the California Fair Employment and Housing Act, California Government Code Sections 12940 et seq., including, without limitation, in that it discriminated against her based on her age in terms of advancing her career with Hilti, including, without limitation, discrimination in promotions; discrimination in terms of being placed in jobs with better opportunities in terms of monetary compensation, duties, training, and/or potential advancement; discrimination in training; discrimination in terms of receiving equal opportunities to earn higher pay; discrimination in placing her in jobs; discrimination in placing alleged requirements, obstacles, stepping stones, and qualifications in her way of advancing while not placing those requirements, obstacles, stepping stones, and qualifications in the way of other applicants not in her protected category; discrimination in terms of correlating duties assigned her with status, pay, and title of job position; harassment and hostile work environment which acted to interfere with advancing her career; and other discrimination in employment opportunities. Based on and related to the aforesaid discrimination against plaintiff based on her age, plaintiff ultimately was forced to quit her position and was constructively discharged related thereto.

Employment and Housing Act, including, without limitation, California Government Code Section 12940(h), in that it discriminated against plaintiff, including, without limitation, in terms of plaintiff advancing her career, based on and related to her opposing practices forbidden by the California Fair Employment and Housing Act. Related thereto, said discrimination contributed to the intolerable conditions plaintiff faced from sex and age discrimination, and related thereto plaintiff was ultimately forced to quit her employment with defendant and was constructively discharged by defendant from her employment.

- 163. As a proximate result of said unlawful conduct by defendant, plaintiff has sustained, and continues to sustain, economic damages plus prejudgment interest thereon in an amount to be shown according to proof.
- 164. As a further proximate result of said wrongful conduct by defendant, plaintiff has suffered, and continues to suffer, emotional distress, mental anguish, shame, embarrassment, humiliation, pain and suffering, loss of enjoyment of life, and injury to reputation, in an amount in excess of the amount required to be in controversy to invoke the original jurisdiction of this Court, to be shown according to proof.
- 165. As a further proximate result of defendant's unlawful conduct, plaintiff has incurred health-related costs and expenses in an amount to be shown according to proof.

- 167. Plaintiff is entitled to appropriate equitable relief including, without limitation, reinstatement or front pay in lieu thereof, appropriate seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction of any adverse effects of defendant's discriminatory conduct.
- 168. Plaintiff has had to hire attorneys to prosecute the matter herein, and is entitled to an award of reasonable attorneys' fees and costs, according to proof.

WHEREFORE, plaintiff prays judgment against defendant as follows:

- 1. On the First Cause of Action, for general damages and special damages according to proof; for punitive and exemplary damages, for appropriate equitable relief under Title VII including, without limitation, reinstatement or front pay in lieu thereof, appropriate seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction of any adverse effects of defendant's discriminatory conduct; and for an award of reasonable attorneys' fees, according to proof.
- 2. On the Second Cause of Action, for economic loss plus prejudgment interest, according to proof, for an additional liquidated amount of damages equal to economic loss (in addition to the award for economic loss), and for appropriate

- equitable relief under the ADEA, including, without limitation, reinstatement or front pay in lieu thereof, appropriate seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction of any adverse effects of defendant's discriminatory conduct, and for an award of reasonable attorneys' fees, according to proof.
- 3. On the Third Cause of Action, for general damages and special damages according to proof; for punitive and exemplary damages, for appropriate equitable relief under the California Fair Employment and Housing Act including, without limitation, reinstatement or front pay in lieu thereof, appropriate seniority, promotions and pay increases, appropriate expungement of her employment records, and removal and correction of any adverse effects of defendant's discriminatory conduct; and for an award of reasonable attorneys' fees, according to proof.
  - 4. For an award of reasonable attorneys' fees;
  - 5. For costs of suit; and
- 6. For such other and further relief as this Court deems just and proper.

DATED: June 7, 2007. LOUIS A. HIGHMAN, ESQ. BRUCE J. HIGHMAN, ESQ. HIGHMAN, HIGHMAN & BALL

Attorneys for Plaintiff
DEBRA RODRIGUEZ

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DEMAND FOR JURY TRIAL Plaintiff Debra Rodriguez, by and through her attorneys, hereby demands a jury trial in the above-entitled action. DATED: June 7, 2007. LOUIS A. HIGHMAN, ESQ. BRUCE J. HIGHMAN, ESQ. HIGHMAN, HIGHMAN & BALL Ву Attorneys for Plaintiff DEBRA RODRIGUEZ